Mentoring and Supervising Students

Miryung Kim
Professor and Vice Chair of Graduate Studies, UCLA
Amazon Scholar, Amazon Web Services
Quick Intro: Miryung Kim

• SE for data intensive computing and heterogenous computing
• Emphasis on quality
• Industry studies on large scale re-architecting / data scientists
  • Microsoft Research
  • Amazon Web Services
• Keynotes at ASE / ISSTA & Distinguished lectures: CMU, UIUC, Max Planck Inst, UMN, UC Irvine, UC Riverside
What are your products (or deliverables)?
I am inspired by my adviser, David Notkin's philosophy about working with students, which he inherited from his academic father, Nico Habermann.

“Focus on the students, since graduating great students means you’ll produce great research, while focusing on the research may or may not produce great students.”
<table>
<thead>
<tr>
<th>Nico Habermann</th>
<th>David Notkin</th>
<th>Bill Griswold (UC San Diego)</th>
<th>Baishakhi Ray (PhD 2013, Associate Prof @ Columbia)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Kevin Sullivan (U Virginia)</td>
<td>Na Meng (PhD 2014, Associate Prof @ Virginia Tech)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Gail Murphy (UBC)</td>
<td>Myungkyu Song (Postdoc 2016, Associate Prof @ U Nebraska Omaha)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Michael Ernst (U Washington)</td>
<td>Tianyi Zhang (PhD 2019, Asst Prof @ Purdue)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Jonathan Aldrich (CMU)</td>
<td>Muhammad Ali Gulzar (PhD 2020, Asst Prof @ Virginia Tech)</td>
</tr>
<tr>
<td>Vibha Sazawal</td>
<td></td>
<td></td>
<td>Jason Teoh (PhD 2021, Twitter =&gt; Databricks)</td>
</tr>
<tr>
<td>Tao Xie (Peking)</td>
<td></td>
<td></td>
<td>Qian Zhang (Postdoc 2022, Asst Prof @ UC Riverside)</td>
</tr>
<tr>
<td>Miryung Kim (UCLA)</td>
<td></td>
<td></td>
<td>Hong Jin Kang (Postdoc 2024, Asst Prof @ U Sydney to start in Fall 2024)</td>
</tr>
</tbody>
</table>
Nurturing Next Generation of Leaders

- Multiply impact through people
- Gain trust and respect
- Seek out candid feedback

ACM SIGSOFT Influential Educator Award 2022
What are Dos and Don’t?
Hiring, Admissions & Departing

**Do**
- Help out other students / serve on communities
- Mix co-advising and sole-advising
- Screen early and often
- Get involved in admissions committee
- Be cool with rejections & switching advisors, etc.
- Create a comfortable environment for students to disagree with you
- Let advisees make their own career decisions

**Don’t**
- Be anxious
- Hire too many at once
- Spend start up too fast or too slow
- Influence and persuade too much
Research Advising

Do
• Schedule regular meetings
• Provide feedback repetitively (in the order of X times)
• Get senior students get involved in grant writing
• Pair up senior / juniors and create sub teams

Don’t
• Cancel regular meetings for paper deadlines, grant deadlines, etc.
• Write introduction, conclusion, motivating examples and table skeletons and request students to fill in results
• Rewrite papers (if you must, do it sparingly)
Build Team and its Culture

• Reading group
• Stop by and work in the lab
• Scrum
• Lunch & team building
• Conference trips
• Reward & recognize awards, papers, etc.
• Demos
• In-person vs. zoom
• Respect boundaries: No slack, text, and email on weekends, nights, etc. (If you do, write no need to respond at the end)
Frequent, persistent written feedback
### Adjustment according to PhD Career Stage

<table>
<thead>
<tr>
<th>Year 1-2</th>
<th>Year 3-4</th>
<th>Year 5-6</th>
</tr>
</thead>
<tbody>
<tr>
<td>Confidence</td>
<td>Exploration</td>
<td>More Independence</td>
</tr>
<tr>
<td>Pair-up Submission</td>
<td>Ownership</td>
<td>Mentoring</td>
</tr>
<tr>
<td>experience</td>
<td>Idea Formation</td>
<td>Help with grant writing</td>
</tr>
<tr>
<td></td>
<td>Independence</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Industry internship</td>
<td></td>
</tr>
</tbody>
</table>
What about other aspects of mentoring?
Vice Chair of Graduate Studies at UCLA

- Establish clear process
- Consistent and fair
- Empower staff teams
- Navigate HR challenges
Faculty in Residence

• 8 years on-campus residential life mentor

• Noticed students’ desire for CS from other depts
• Sensed students’ anxiety about finance

• Learn to work with influence
• After 5pm student experiences
• Cooperate with campus units
Professor Miryung Kim, Computer Science, UCLA

“Reflecting Faculty in Residence”
Less Serious Version

• Miryung has degrees in Computer Science. She did well in school. She saw her adviser enjoying mentoring students. So she became a Professor, and she has been going to school for quite some time now. She likes learning something new. In particular, she gets inspiration from what people do in industry. She enjoys helping students, guiding students to graduation and working with others. Seeing students grow makes her proud and her job rewarding. Though she tried to be helpful, some students did not work out for her. Everyone is different and unique. Also each and everyone also changes over time. She is learning how to work with different people.